

## CURRICULUM VITAE

### NAME

Robert J. Cupina

### BUSINESS ADDRESS

Brown, Williams, Moorhead & Quinn, Inc.  
P.O. Box 10  
Sunderland, MD 20689-0010

### PRESENT POSITION

Associate

### EDUCATION

Master of Public Administration  
George Mason University, *summa cum laude*  
Bachelor of Science in Technology Management  
University of Maryland, *magna cum laude*

### NATURE OF WORK PERFORMED WITH FIRM

Robert Cupina joined the firm in September of 2010. He is engaged in all aspects of energy policy analysis and advice to clients. His specialty is siting energy infrastructure and analyzing its implications from the proponent's or other stakeholder's perspectives. Mr. Cupina guides clients through regulatory processes which have evolved considerably in recent years and provides expert advice on the engineering, economic and environmental feasibility of a contemplated project, as well as the Federal Energy Regulatory Commission's (FERC's) review of its Certificate Policy Statement. His recent engagements include natural gas storage and liquefied natural gas (LNG) export terminal projects.

Mr. Cupina is thoroughly familiar with FERC's licensing and certification process improvements embodied in the Internal Licensing Process (ILP) for hydroelectric projects and the Pre-Filing Process (PF) for natural gas and electric transmission projects. They are based on three essential components; early identification and resolution of issues by stakeholders, coincident rather than sequential action by the myriad agencies involved using a single administrative record, and meeting specific, predictable milestones and overall processing timeframes. Compared to the traditional



## PREVIOUS EMPLOYMENT

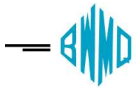
approaches, these processes place a premium on flexibility and collaboration. Mr. Cupina has been a tireless advocate for expediting the process and enhancing the quality of deliverables throughout his career.

Prior to joining BWMQ, Mr. Cupina was the Principal Deputy Director of FERC's Office of Energy Projects from 2001 to 2009. He directed a staff of 330 engineers and physical scientists responsible for processing applications for the construction and operation of natural gas pipeline and storage facilities for interstate and foreign commerce, including liquefied natural gas (LNG), and licenses for non-federal hydroelectric projects, as well as managing the license compliance and dam safety programs and the supplemental siting authority for interstate electric transmission facilities under EPCRA 2005.

Mr. Cupina's many major energy infrastructure accomplishments include: issuing an open season rule as a prerequisite to an Alaska natural gas pipeline, significant expansion of LNG terminals and the interstate pipeline grid, rules for electric transmission siting and creation of the infrastructure policy group and the hydrokinetics program.

Mr. Cupina was the Director of the Division of Tariffs and Rates – Central in the Office of Markets, Tariffs and Rates during 2000 and 2001. He directed a staff of 75 economists, accountants and engineer's responsibility for analyzing filings for rates and services by electric utilities for the transmission of electric energy and by natural gas pipeline companies for the transportation of natural gas. The Central Region included the Midwestern US and the offshore Gulf of Mexico. His major focus at the time was organizing a new Office and implementing Order No. 2000 to establish regional transmission organizations (RTOs) and Independent System Operators (ISOs).

Mr. Cupina also served as the Deputy Director of the Office of Pipeline Regulation from 1989 to 1999, where he directed a staff of 170 regulatory professionals responsible for siting natural gas pipeline, LNG and storage infrastructure and analyzing the operator's rates and terms and conditions of service. His major accomplishments



**AWARDS**

include pipeline expansions to California and the Northeast and issuing and implementing Order No. 636 to restructure the gas industry.

Exemplar of Public Service Aware 2007

Chairman's Award 2008

Career Service Award 2009

**COMMUNITY SERVICE**

Reston Planning and Zoning Committee (28 years)



## PRESENTATIONS

FORUM	LOCATION	DATE	TOPIC
INGAA Foundation Mid Year Meeting	New Orleans, Louisiana	May 9, 2002	Alaska Natural Gas Pipeline Project: FERC Regulatory Issues
E21 Forum	Saint John, New Brunswick	May 14, 2002	Adequate Infrastructure to Help Markets Work
International Energy Conference	Reno, Nevada	November 13, 2002	FERC's Response to Executive Order 13212
Institute of the Americas Energy Conf.	La Jolla, California	May 18, 2004	FERC's LNG Roles and Responsibilities
U.S.-Russia LNG Workshop	Moscow, Russia	June 7, 2004	LNG Regulation in the U. S.
Bowdoin College Symposium on LNG	Brunswick, Maine	July 29, 2004	FERC's LNG Review Process
SAIC LNG Conference	New York, New York	October 7, 2004	FERC's LNG Review Process
Briefing for Turkey's Energy Markets Regulation Authority	Washington, DC	October 28, 2004	Siting and Permitting Natural Gas Infrastructure
Energy Bar Association Mid Year Meeting	Washington, DC	November 4, 2004	Security at FERC Energy Projects
Public Conference on Open Season Rules for and Alaska Natural Gas Pipeline	Anchorage, Alaska	December 4, 2004	Conference Organizer and Moderator: Panel on Proposed FERC Open-Season Rules
Department of Transportation LNG Community Awareness Workshop	Washington, DC	February 2, 2005	LNG Project Update
Platt's 4 <sup>th</sup> Annual LNG Conference	Houston, Texas	May 12, 2005	FERC's Role and Progress in Siting LNG Terminals
Joint LNG Workshop of IEA and GLE: Making Gas Markets Global	Paris, France	May 20, 2005	Regulation and Access to LNG Terminals
Canadian Institute	Anchorage, Alaska	September 19, 2005	FERC and the Development of an Alaska Natural Gas Pipeline
Louisiana State University Energy Summit	Baton Rouge, Louisiana	October 20, 2005	FERC's LNG Review Process
State of Maine Public Informational Meeting on LNG	Calais, Maine	October 26, 2005	FERC's LNG Review Process: Opportunities for Public Input
Wyoming Infrastructure Authority	Jackson Hole, Wyoming	January 31, 2006	Electric Transmission FERC Update
Western Electricity Coordinating Council Annual Meeting	San Diego, CA	April 20, 2006	FERC and Transmission Siting



FORUM	LOCATION	DATE	TOPIC
U.S. Department of Commerce	Washington, DC	July 19, 2006	Interagency Staff Briefing on LNG Regulation Process
EPRI Hydrovision Workshop	Portland, Oregon	August 1, 2006	FERC Policy/Process Innovations
U.S. Department of Commerce	Washington, DC	August 15, 2006	LNG Storage and Transport for Russia
West Virginia Oil and Gas Association	Roanoke, West Virginia	September 14, 2006	Perspectives on Gas Issues and Infrastructure
GIE Annual Conference	Bratislava, Slovakia	September 28, 2006	Regulation and Investment in the U.S.
Southern Gas Association	Jacksonville, Florida	April 3, 2007	Gas Supply Marketing Roundtable: Regulatory and Legislative Issues
Canadian Institute	Anchorage, Alaska	September 18, 2007	Progress Toward an Alaska Gas Pipeline
Asia Pacific Economic Cooperative	Guangzhou, China	November 5, 2007	The Regulatory Process and LNG Development in the U.S.
North American Pipeline Expansion Conference	Calgary, Alberta	February 27, 2008	U.S. Pipeline Regulation
Annual Meeting of Ibero-American Energy Regulators Association	San Luis Potosi, Mexico	April 15, 2008	State of Competitive Electric and Gas Markets in the U.S.
Florida Energy Pipeline Association 2008 Summer Conference	Orlando, Florida	July 31, 2008	Fueling Florida with Natural Gas
Platt's 2008 Transmission Planning and Development Forum	Baltimore, Maryland	September 15, 2008	Federal Electric Transmission Siting
Propeller Club of the United States 82 <sup>nd</sup> Annual Conference	Baltimore, Maryland	October 9, 2008	Federal Review Process for LNG Terminal Facilities
University of Wyoming 2008 Pipeline Conference: The Territory Ahead	Cheyenne, Wyoming	October 31, 2008	FERC Certificate Process
Energy Bar Association Western Chapter Meeting	San Francisco, California	February 24, 2012	Shale Gas Impacts on N.A. Pipeline Network



## TESTIMONY

FORUM	LOCATION	DATE	TOPIC
U.S. House of Representatives Committee on Government Operations	Washington, D.C.	October 22/23, 1991	Iroquois Pipeline Project
Alaska Legislative, Budget and Audit Committee and Senate Resources Committee Hearing	Juneau, Alaska	September 2, 2004	Alaska Natural Gas Pipeline Issues
Alaska Legislative, Budget and Audit Committee and Senate Resources Committee Hearing	Juneau, Alaska	May 11, 2005	Federal Agency Coordination on any Alaska Gas Pipeline Project
Regulatory Commission of Alaska (RCA)	Anchorage, Alaska	January 11, 2011	Docket No. U-10-51 Cook Inlet Natural Gas Storage Alaska